

# Let's *Semanticise the World!!* *... or not??*

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# Summary

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- The Knowledge Economy and the “**K**” factor
- Beyond Knowledge Management Systems: the Semantics
- From ***e-Enterprise*** to ***s-Enterprise***
- From **K** for humans to **K** for computers
- The role of Semantics: Towards ***SemKM***.
- SemKM in the Enterprise: the ***K-Factory***
- Just theory? Some key semantic technologies
- Many failures in the past... and today?

# Why *Knowledge* is vital

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- *K*: the “oil of the third Millennium”
- The double nature of the Knowledge
  - *K* as a merchandise (buy, refine, stock, sell, ...)
  - *K* as a powerful enabler (know what, how, who, ...)
- To improve
  - The value of products and services
  - The wealth of a community, a region, a nation
  - The quality of life
- *K* must be: collected, organised, represented, stored, distributed, utilized, ...

# Knowledge is Modeling

Modeling is a key activity to understand a fragment of reality...

- When the modeled object do not exist yet (e.g., in **designing** a complex artifact)
- When the fragment of reality is **not tangible** (e.g., the organization of an enterprise)
- Concerns **general** (e.g., a mock-up of a car) or **specific** (e.g., the electric circuit schema) aspects
- **Different models** for the same complex entity (e.g., the *human body*: skeleton, muscles, blood vessels, ...)
- **Objectives of modeling**: creating a mental image, communicating, exchanging information, produce value, ...

# General Model Theory

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## ***Three inter-related traits of a General Model Theory*** (H. Stachowiak, 1973):

- (1) Mimetism: Models are representative of “something”;
- (2) Reductionism: Models are reductive in the sense that they depict some but not all aspects of the phenomenon ( → ***incompleteness***);
- (3) Pragmatism: Models are created for a purpose. The modeler creates a model with a special purpose in mind (we don’t address ***Art*** here ...).

# Different modeling methods

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- **Concrete**, e.g., a plastic model of a building
- **Figurative**, e.g., a drawing of a car, of a road map
- **Narrative**, e.g., a text describing a landscape
- **Schematic**: schemes and diagrams that illustrate the vectorial forces in the structure of a bridge
- **Mathematic**: a system of equations that rigorously represents the air flowing in a wind tunnel, an algebraic expression representing a digital circuit

***All aim at capturing Knowledge***

# The first Knowledge Base

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# Enterprise Knowledge

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*The 2000 Lisbon European Council indicated that Europe in 2010 will be the first Knowledge-based economy in the World*

- The **K** as an intangible enterprise asset (K Capital), that will help the ***Darwinian leap*** of Production systems and Societies
- ICT solutions need to consider new scenarios:
  - Business & Organizational***
    - Networked Enterprise
    - Virtual organizations
    - Digital Business Ecosystems
  - Technological***
    - Future Internet
    - Service oriented computing (SaaS)
    - Semantic Knowledge computing
- **K** is necessary to manage the increasing complexity and integration



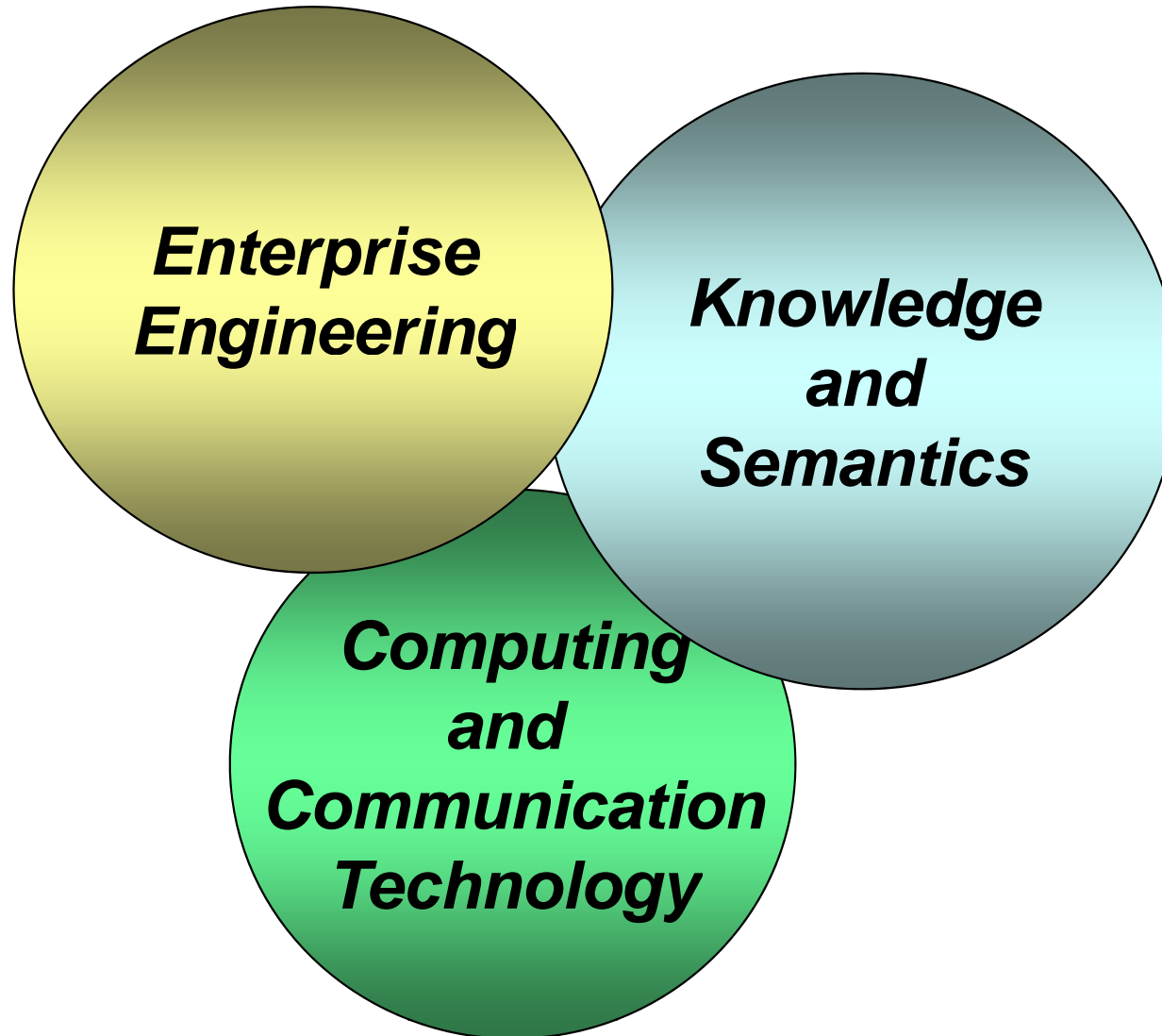
# Needs for Change

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- **New ICT** solutions, to be effective, requires a deep understanding of:
  - **enterprise organisation**, and its evolution wrt the emerging scenario
  - **Service economy** and its new operational strategies (new organizations needs new EIS)
  - **HR** and the ever changing role of human capital, both inside and outside the enterprise; the role of stakeholders and public actors
- **Semantic Knowledge Computing** will contribute to:
  - Support the management of increasingly complex organizations
  - Support the Service-oriented economy
  - Offer opportunities that increase the quality of business

# 3 pillars of a synergic approach

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... then, *knowledge* about what?

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- The **company** itself: how it is **organised**, how it **operates (BP)**, what **skills (HR)** are available, where can be found
- **services** and **goods** produced
- **market, customer** profiles, their segmentation
- **Partners** (*outsourcing*) and **providers**
- **Competitors**
- **Financial market, asset management**
- **Legislation**, recommendations, laws and regulations

# ... and what we do with all that *knowledge*?

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- Support **decision making** for *domain experts* and *managers*
  - **ICMS - Intelligent Content Management Systems** (Docs)
  - **Business Process Re-engineering** (BPR), *change management*
  - support **Virtual Enterprise** creation and operation
  - improve **SCM** (Supply Chain Management) and **CRM** (Customer Relationship Management), **PLM** (Product Lifecycle Management)
  - better allocation of people on tasks (**HRM - staffing**)
  - **Education** for Intellectual Capital enhancement
- and, last but not least,*
- **Intelligent integration** of (heterogeneous) data and services
  - **Enterprise Application** development (especially EIS)
  - Enterprise Business/Application **Interoperability**

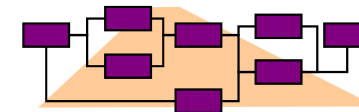
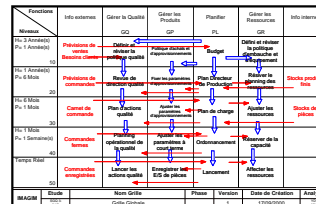
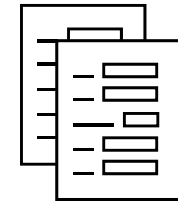
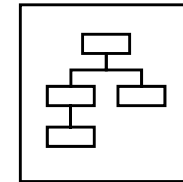
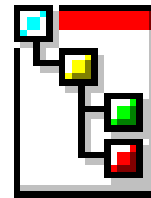
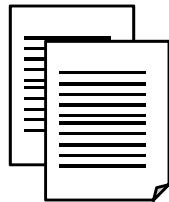
# A comprehensive view of EK

Enterprise Knowledge (EK), we consider:

- a fuzzy galaxy of any kind of **content**,
- expressed in any **human-oriented** form, but
- fully digitalized, in any **electronic** form



OrderNum 5796		Buyer Info	
Date: 11-08-05		PERMASA Group Pedro Torralba, 8 28020 - Madrid Ph: 913301003 Fax: 913301005 Email: info@permasa.es Tax number: G12345678 Contact: John Smith	
Seller Info		GREBECO - Calle Sol, 23 18003 - Granada (Spain) Ph: 958207324 Fax: 958206385 Email: info@grebeco.com	
Product Code	Description	Quantity	ProdUnitCost (€)
OR229	Wardrobe 49*99	2	78.00
OP328	Shelf unit panel 60*175	1	59.00
OP481	Rear panel	2	20.00
OP673	Bunk bed ladder	1	21.00
OP674	Upper bed for a youth bedroom	1	65.00
Total(€)			341.00



- **Computer knowledge:** traditionally software programs

# Enrich Enterprise *K*

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Now... inject *Semantics* into Enterprise *K*: easy??

- *S-Knowledge* elicitation and **acquisition**
- *S-Knowledge* **representation**
- *S-Knowledge* update and **maintenance**
- *S-Knowledge* **validation**
- *S-Knowledge* search and **retrieval**
- **Reasoning** and *s-knowledge* creation
- *S-Knowledge* display and **presentation**
- Actual **use** of *s-knowledge* in all the **enterprise activities**

# The *s-Enterprise*, a first intuition

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*Rephrasing a famous interview of 35+ years ago*

**"The question which asks how to use the semantic technology\* in the enterprise, is, in short, the wrong question. A better formulation is to ask how the enterprise should be run given that sem-tech exist. The best version of all is the question asking what, having sem-tech, the enterprise now is."**

Stafford Beer, 1972

\* originally: *computer*

# Knowledge: Two forms, one content

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**Human-oriented** knowledge, can be understood even if:

- Fuzzy, incomplete, often ambiguous
- Semantics heavily contextualised
- Text, image, sound, video, drawing, ...

**Machine-oriented** knowledge, to be “understood\*” must be:

- Precise, complete and unambiguous (hopefully!)

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\* Understanding happens when an active entity modifies its behaviour according to the acquired knowledge



# The Semantic Convergence

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- Towards an epochal convergence
- The **Knowledge Convergence** between humans and computers

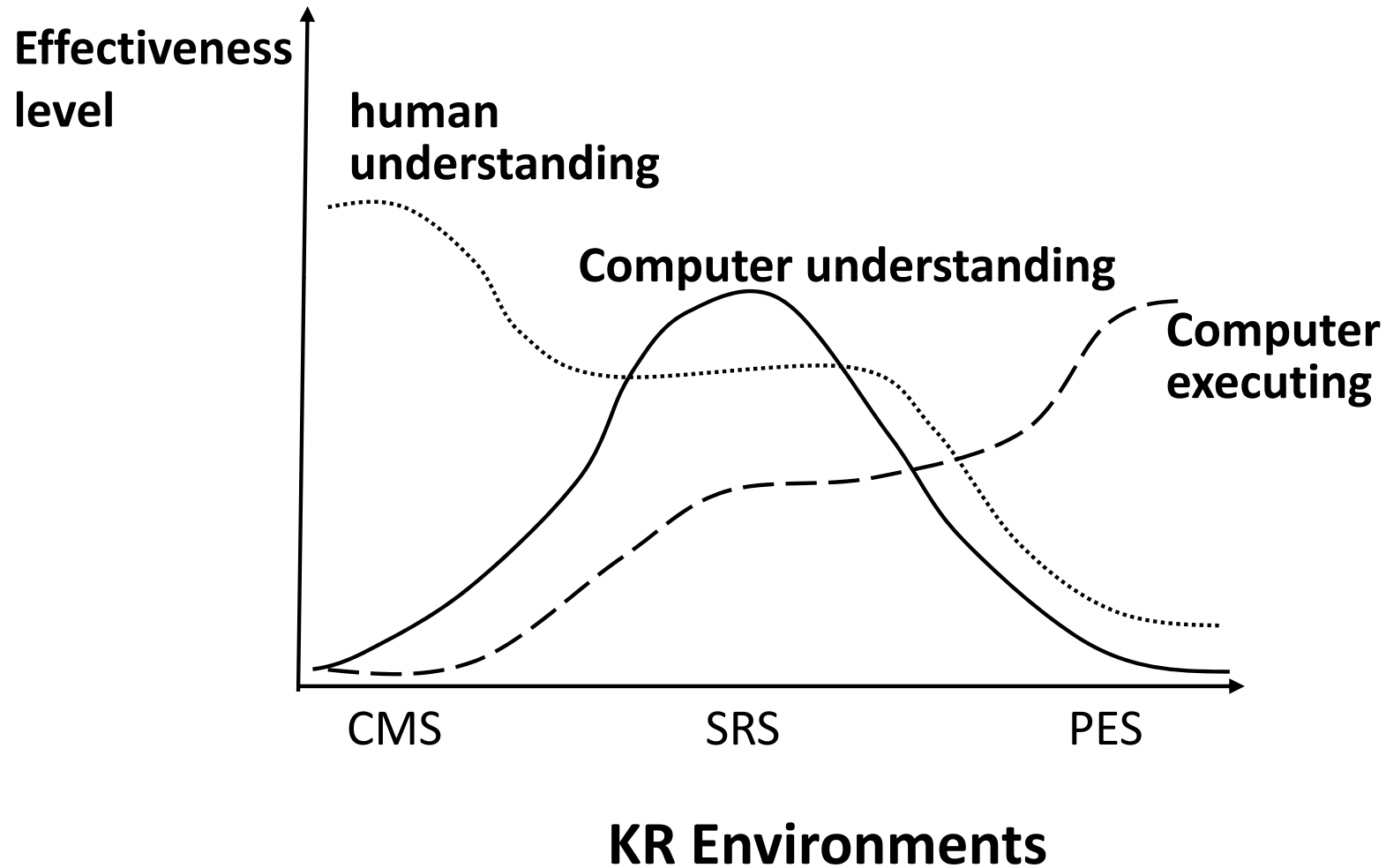
Despite:

- Different forms, different coding, different standards, different terminology, different ...
- Same content will be available for both, i.e., the

*Semantics*

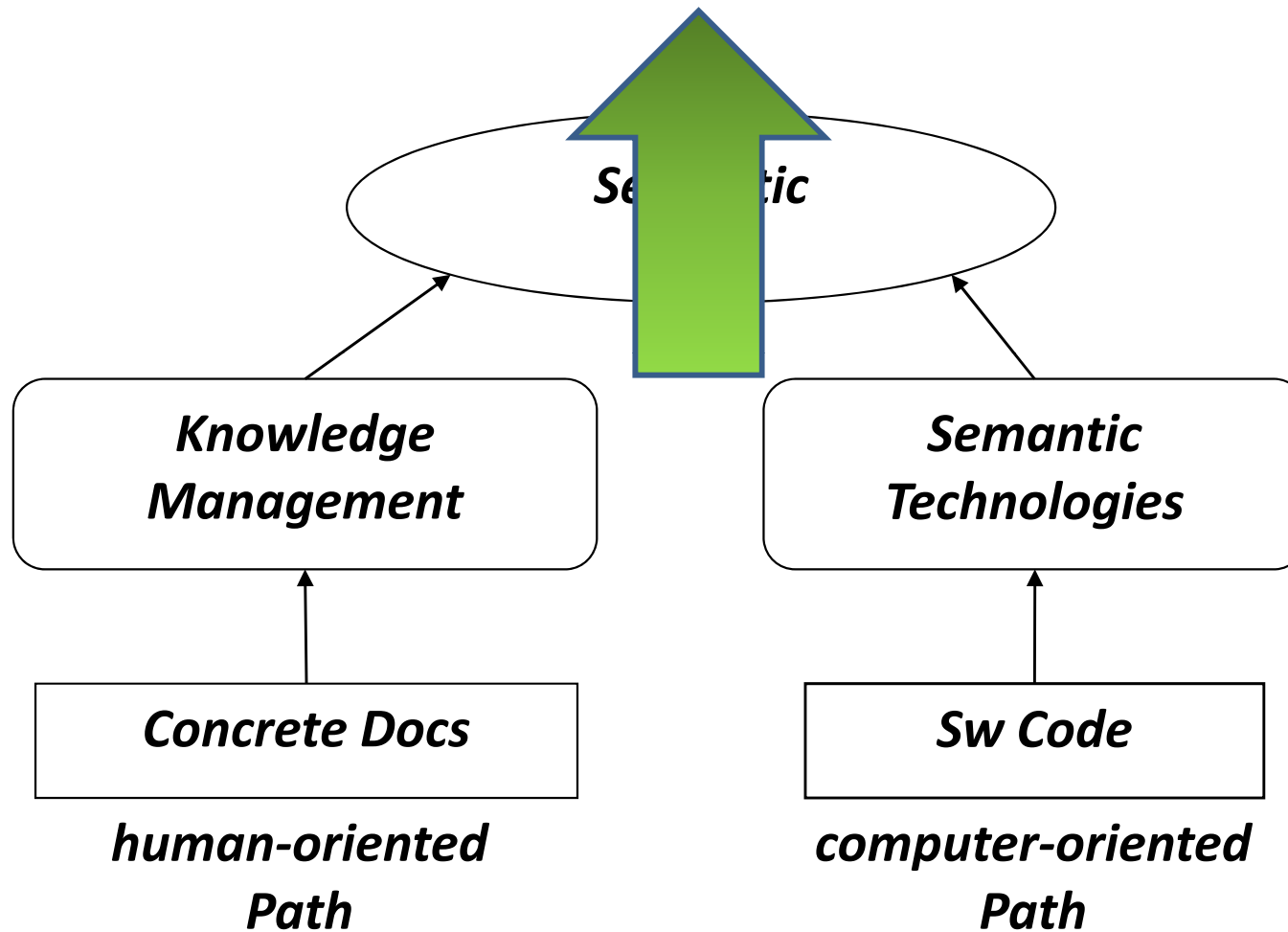
# The three paths

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# Two Converging Paths: the Third Way

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# The Third Way – The Third K

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**A Formal Computable Framework**, that includes

- **Rich Formalisms**, for the computer, but with clear, intuitive human-oriented representations
- **Semantic Apparatus**, to relate the theory to the real world entities
- **Computation Environment**, to elaborate the knowledge at the two key levels:
  - Organise it, manage it, provide its evolution
  - Use it to solve problems

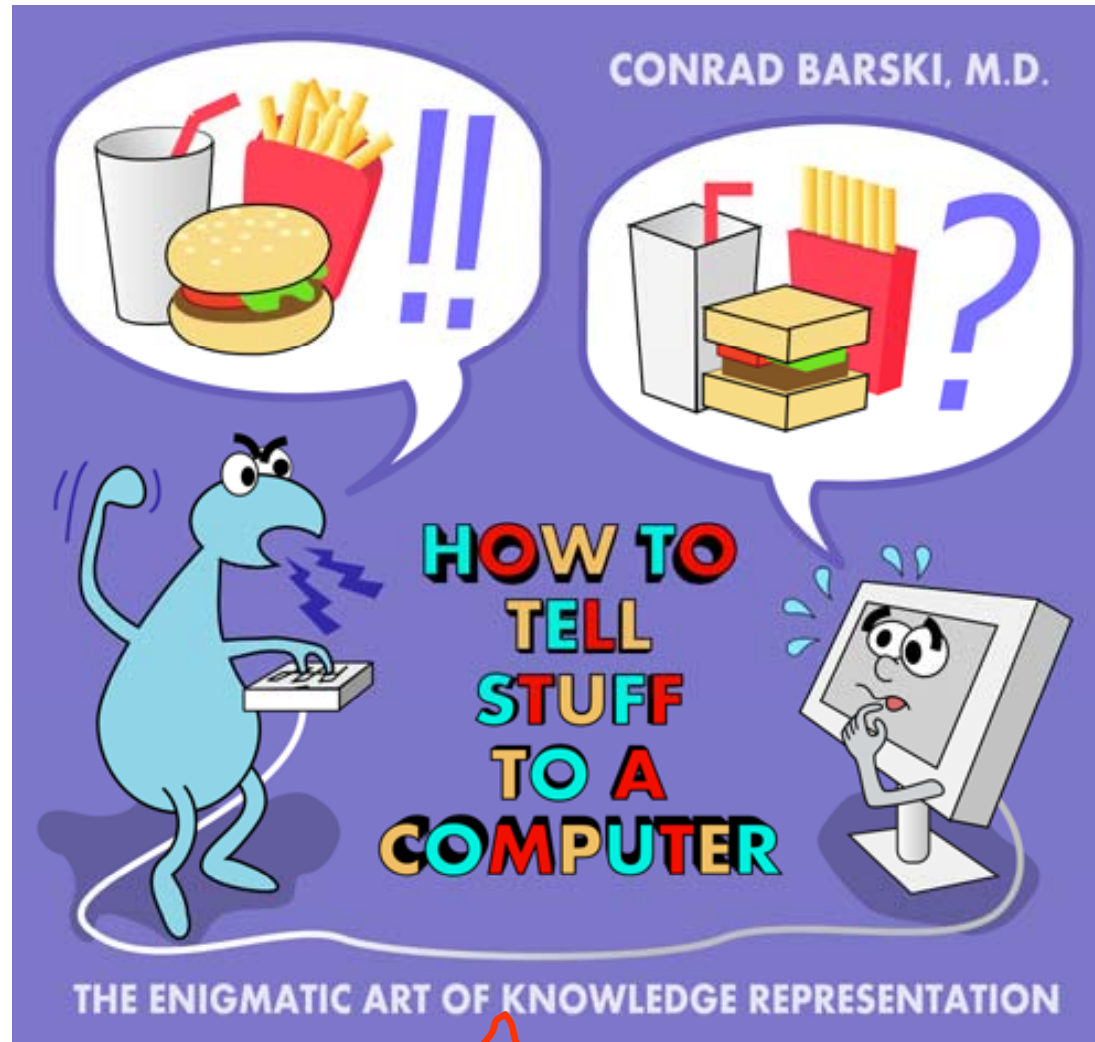
# Advanced Knowledge Processing Environment

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Aimed at

- Check for **K quality** (e.g., absence of contradictions)
- Create **correlations** among knowledge elements
  - Equivalence, Inclusion, overlapping, disjointness
  - Similarity, alignment, search and discovery
  - Mappings and transformations (lossless, lossy)
- Derive **new knowledge** (e.g., diagnosis, decision making)
- **Synthesize** new knowledge (e.g., planning, BP)

# *Semantic-K* Acquisition



*The new role of **Semantic-K** Mining in Enterprise documents*

# How do we represent Knowledge Semantics?

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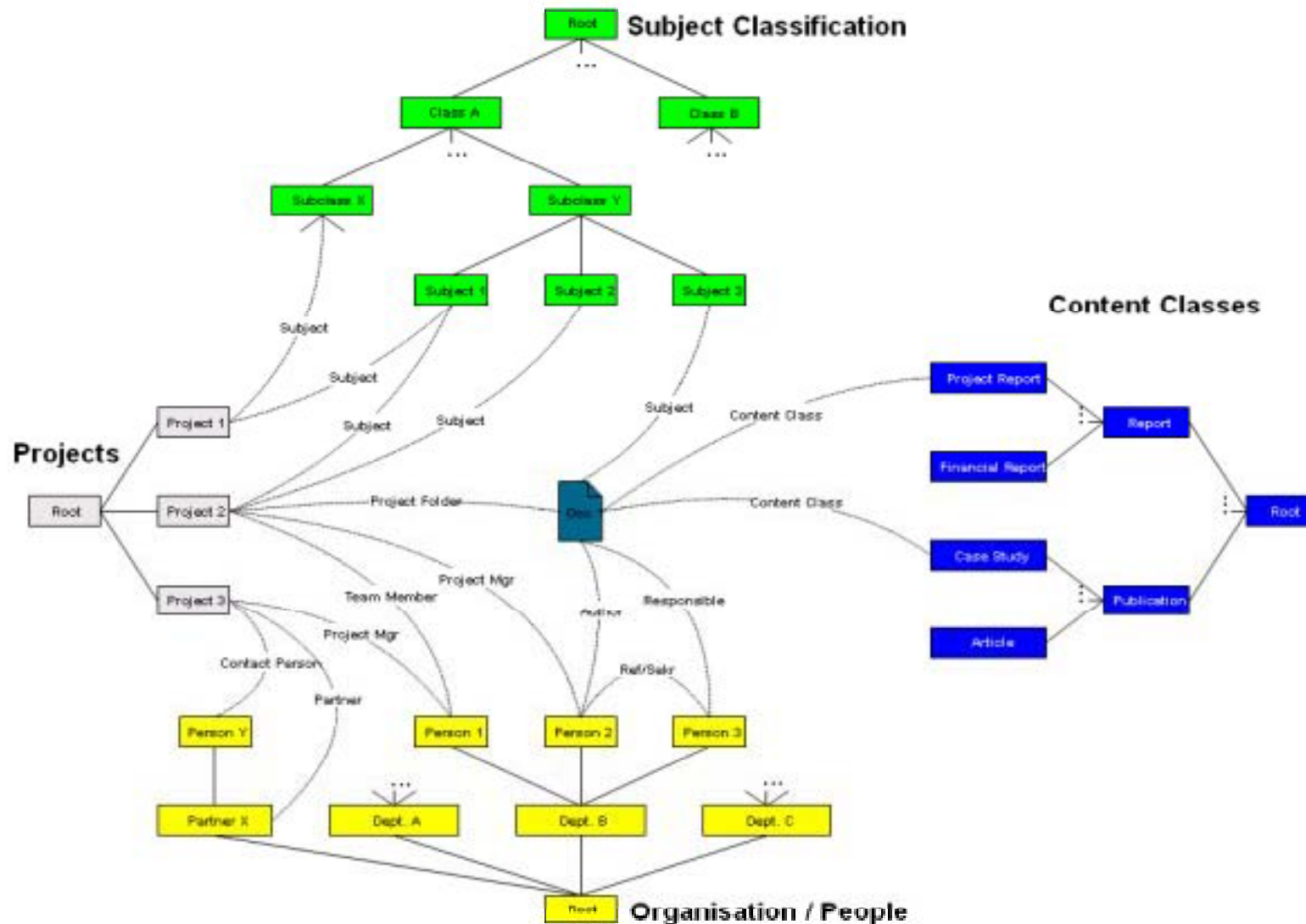
*“...To solve really hard problems, we'll have to use several **different SK** representations. This is because each particular kind of representation paradigm has its own **virtues** and **deficiencies**, and none by itself would seem adequate for all the **different functions** and **situations** ... ”*

(Marvin Minsky)

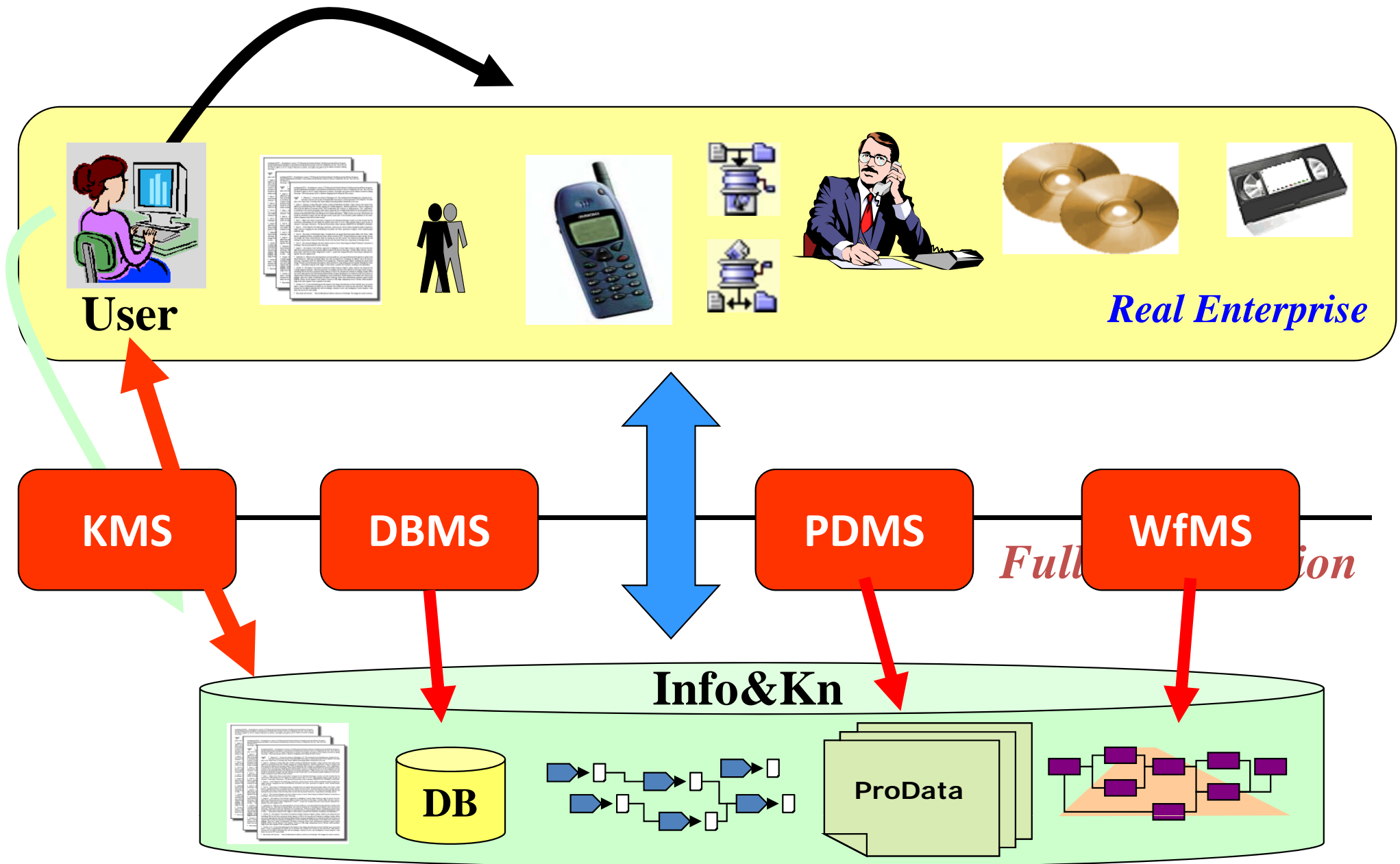
# Enterprise Semantic Knowledge



# Towards Enterprise Semantic Knowledge



# The *e-Enterprise*



# From *e-Enterprise* to *s-Enterprise*

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- Lost in an ocean of information and knowledge
- **Mission 1: to know all the knowledge we have**
- Search and retrieval based on concepts and not on **keywords**
- Identify the essence of the Enterprise Knowledge: **Ontology**
- Connect Information and Knowledge to the Ontology: **Semantic Annotation**

# Why ontologies?

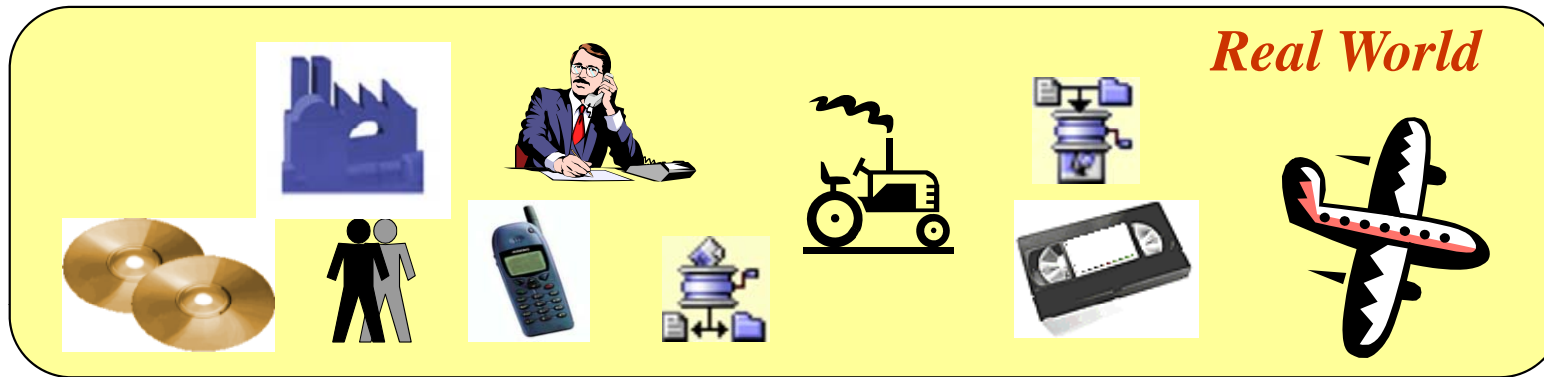
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***... Given a domain, its ontology forms the heart of any system of knowledge representation ... Without ontologies (i.e., the explicit underlying conceptualizations) knowledge representation is largely incomplete ...***

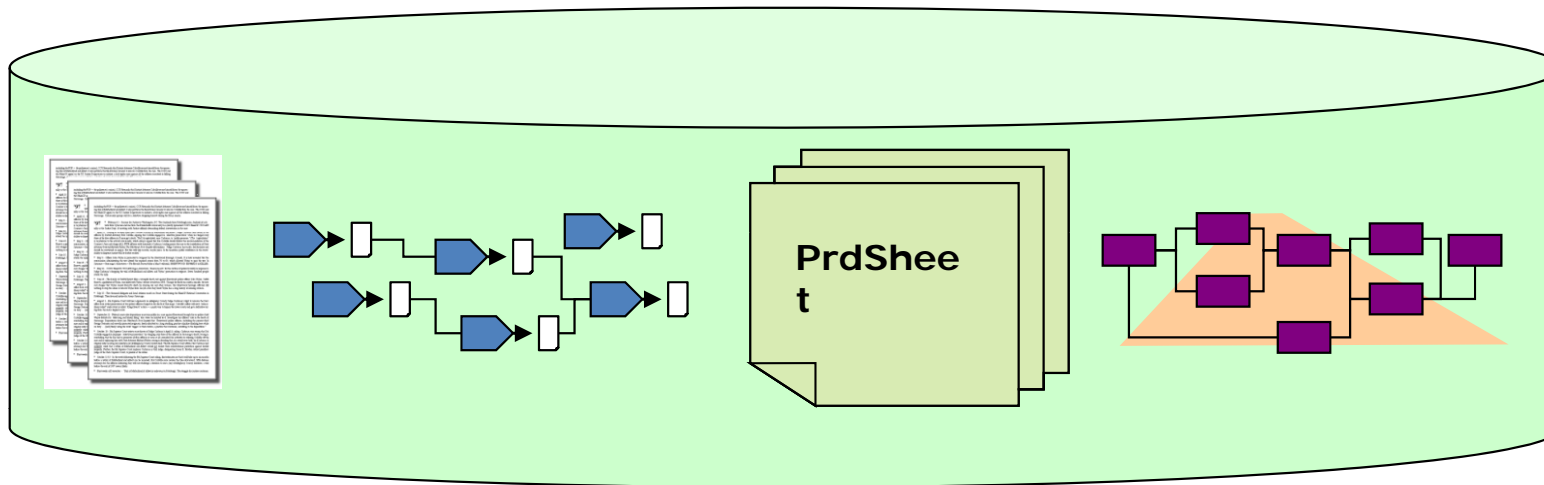
(B. Chandrasekaran, Jorn R. Josephson, V. and Richard Benjamins)

# The Semantic Enterprise

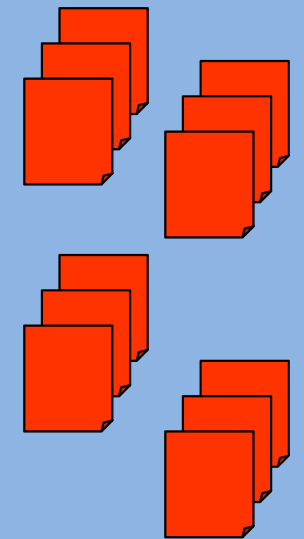
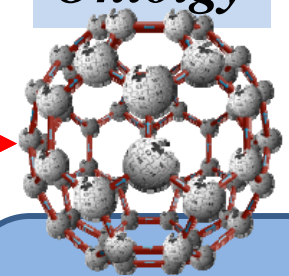
## Business (Real) World



## Enterprise Knowledge



## Ontology



## Semantic Annotation

# The Semantic Knowledge Factory

# Two Spaces

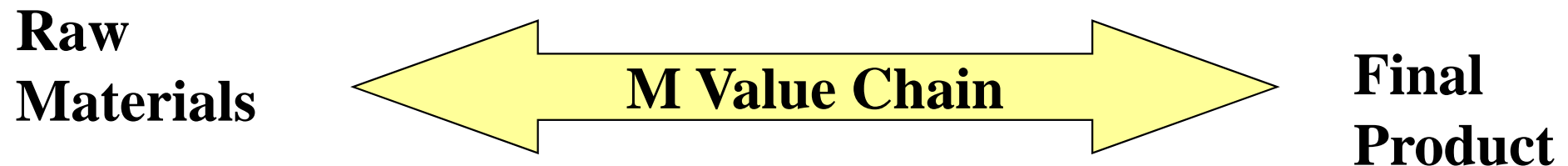
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(intangible dimension )

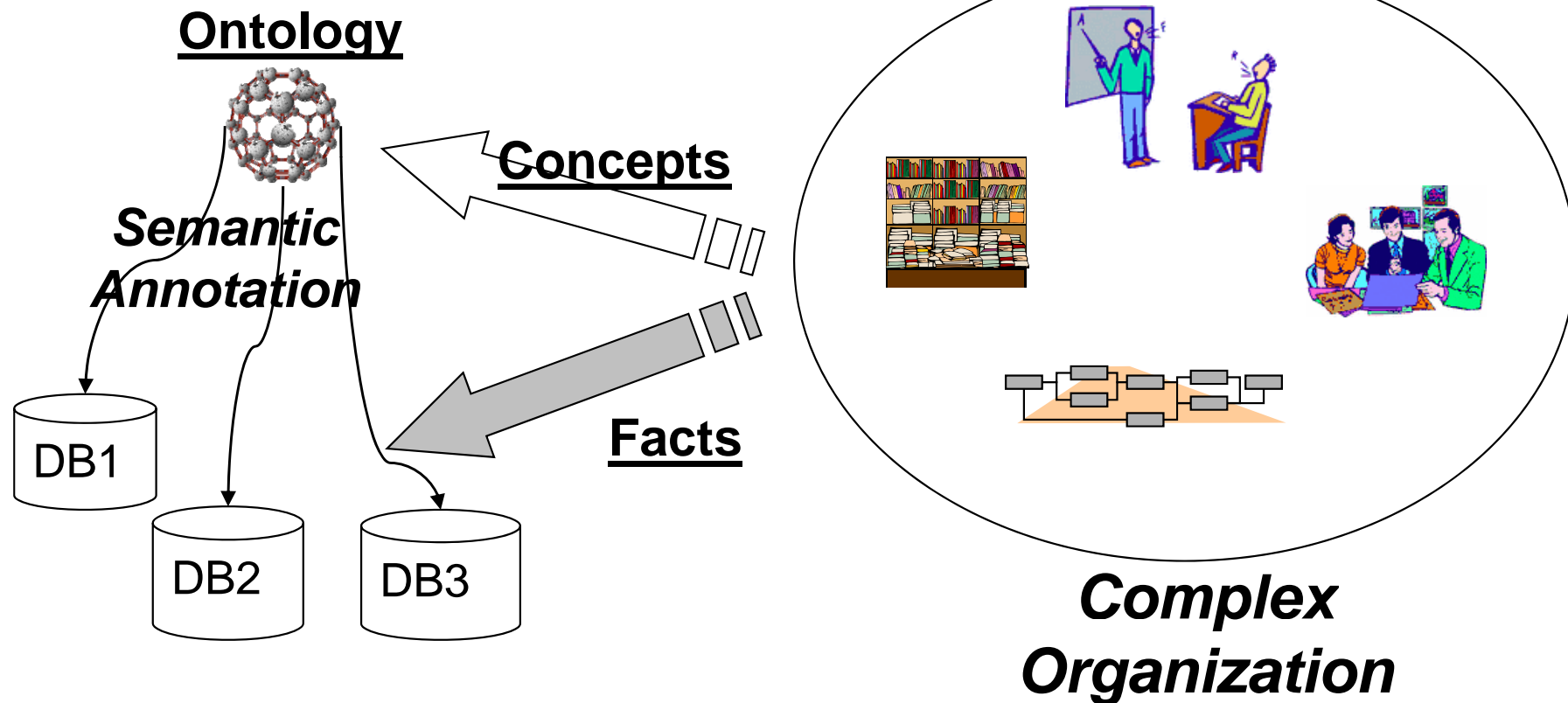
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(concrete dimension)



# Building a SemKM

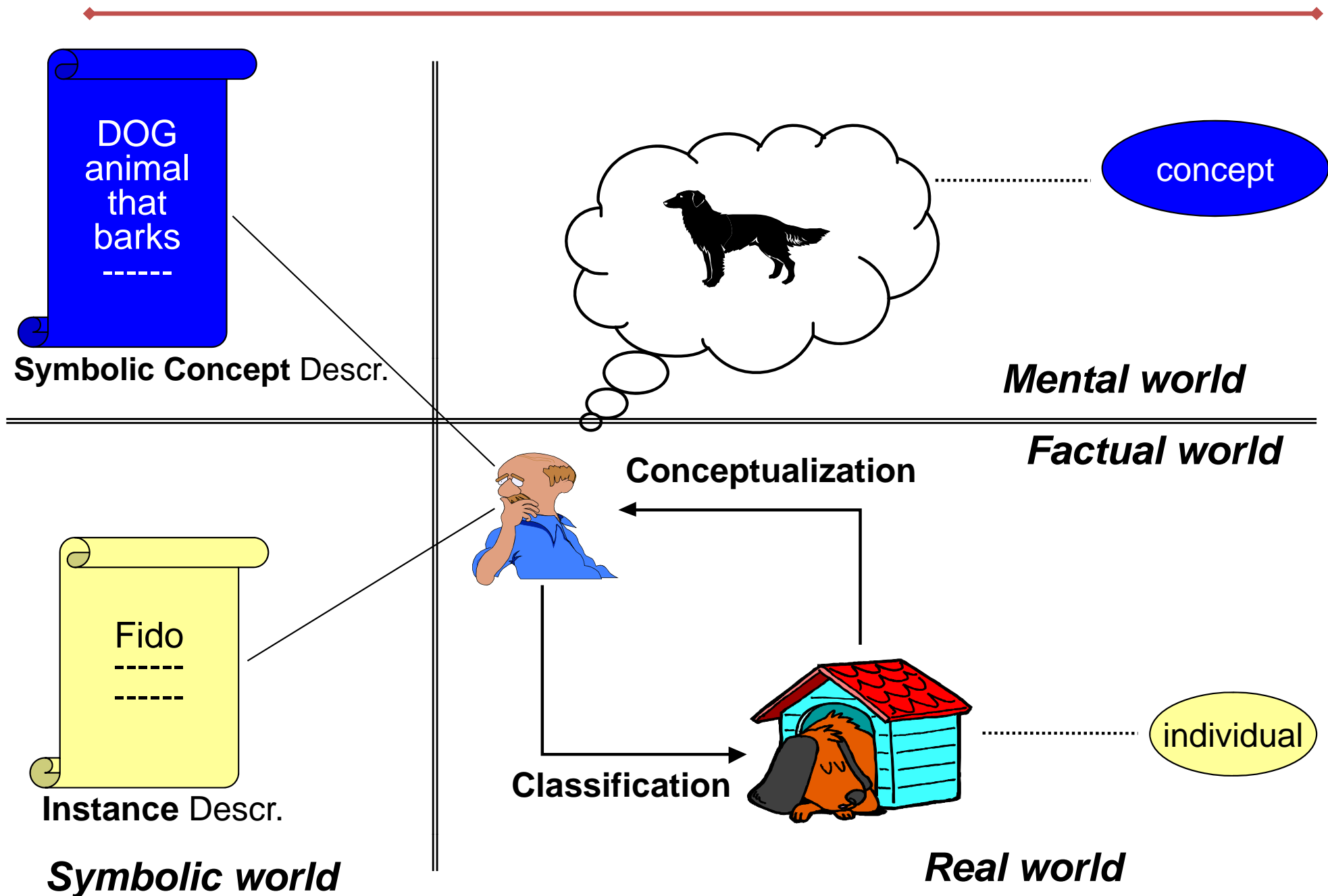
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No revolution: an incremental approach

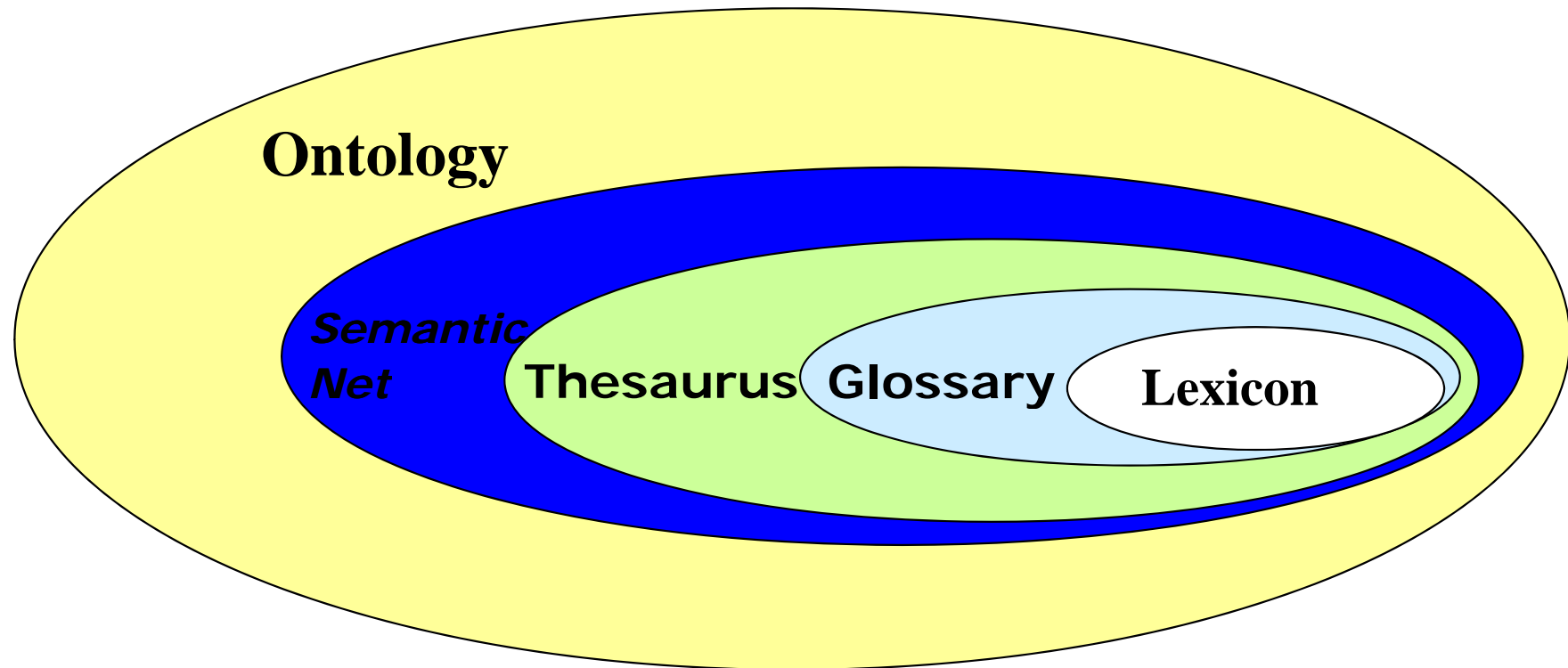


# Conceptualization & Instantiation



# From Terminology to Ontology

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Ontology building methodology: **UPON**  
(Information Systems Journal, April 2009)

# An Enterprise Ontology Framework

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***OPAL*** – Object, Process, Actor

- **Object**

- Passive entity, whose state may change by means of the effect of a process

- **Actor**

- Active entity, capable of performing a process

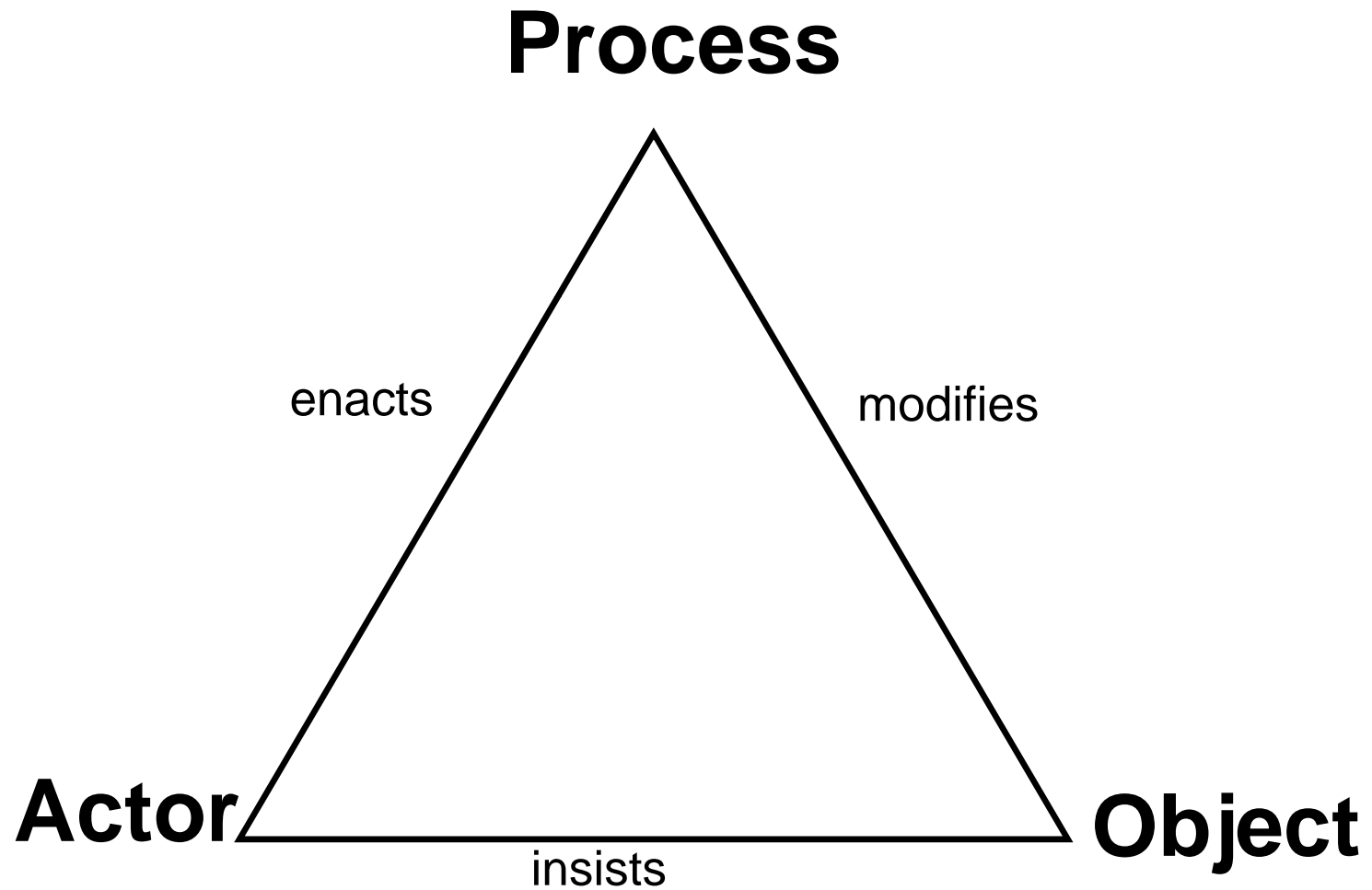
- **Process**

- Activities performed by actors, aimed at modifying entities

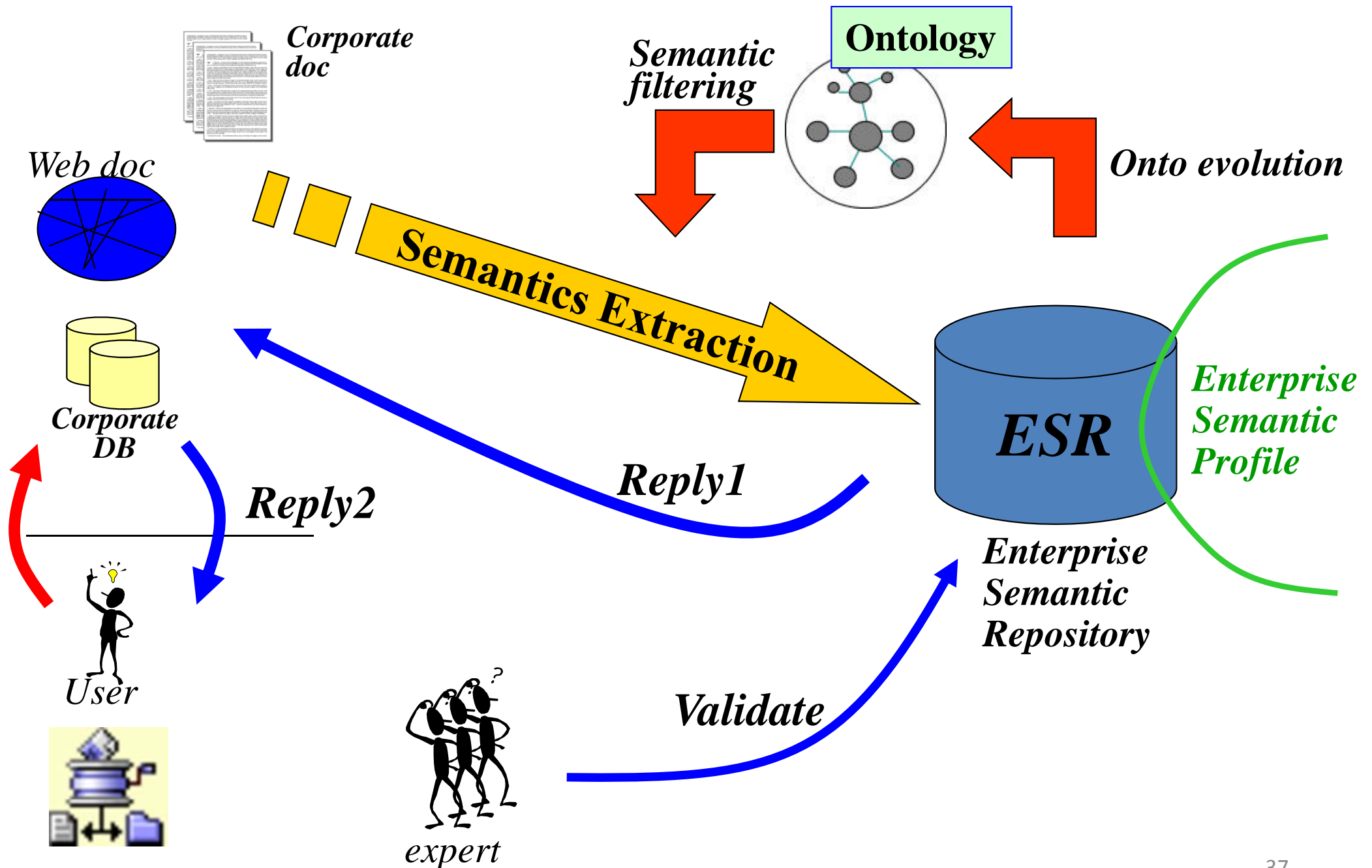
Then: properties, events, goals, rules, ...

# OPAL Golden Triangle

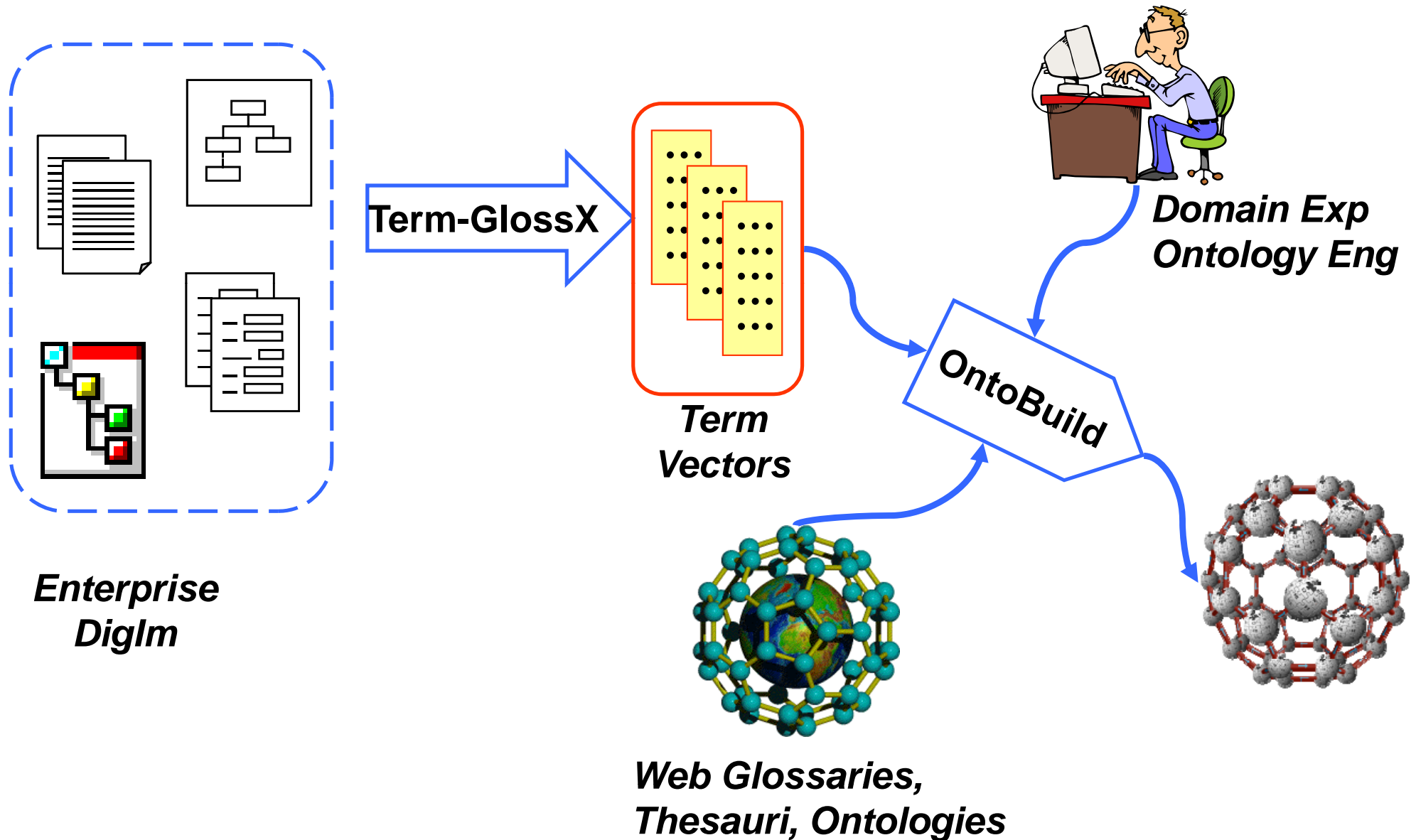
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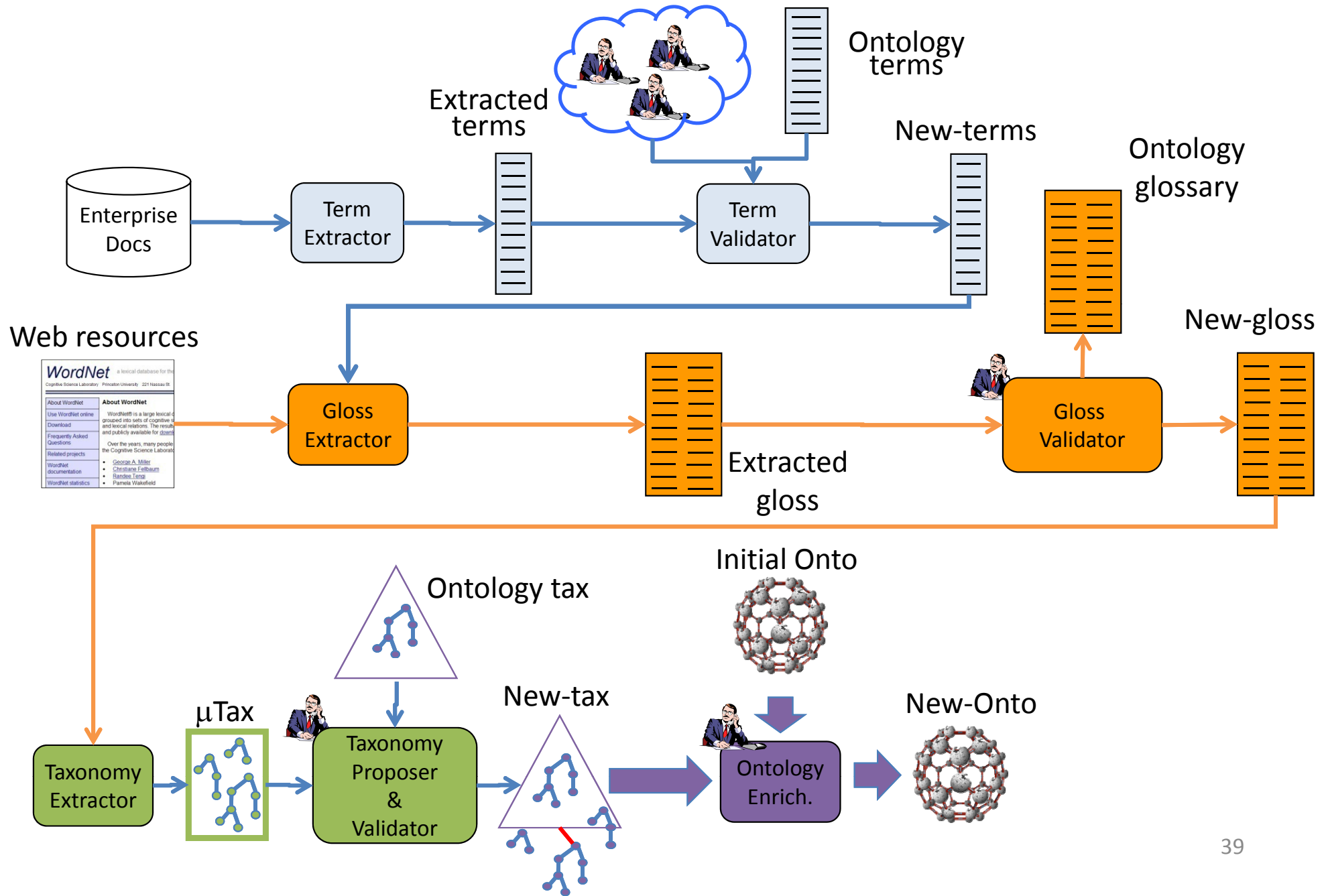
# K lifecycle and Semantic Enrichment



# Mass Ontology Building



# Mass Ontology Building-2



# Towards Process Ontologies

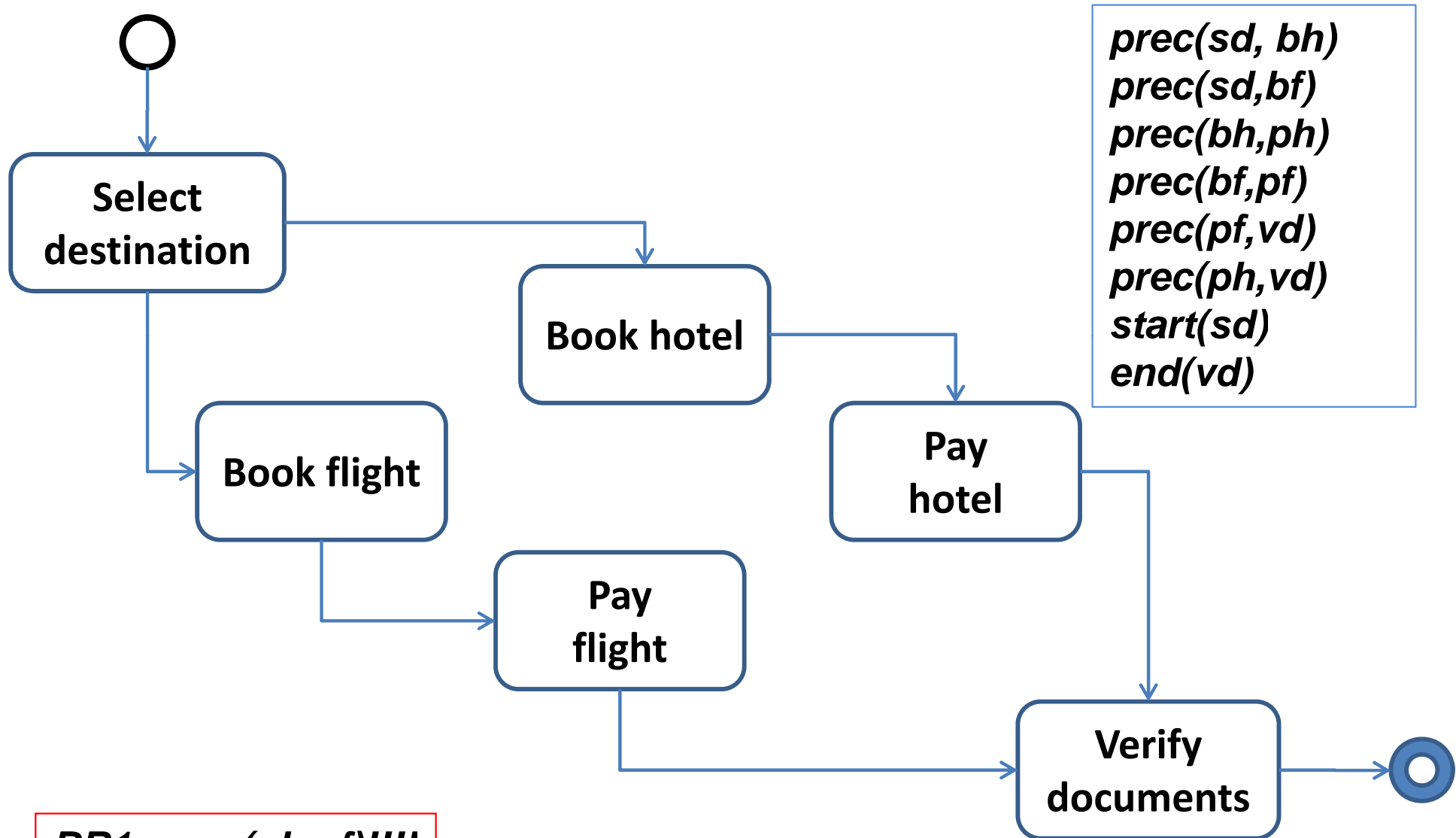
A simple approach:

Adding the ***PREC*** construct

***From OPAL to BPAL***

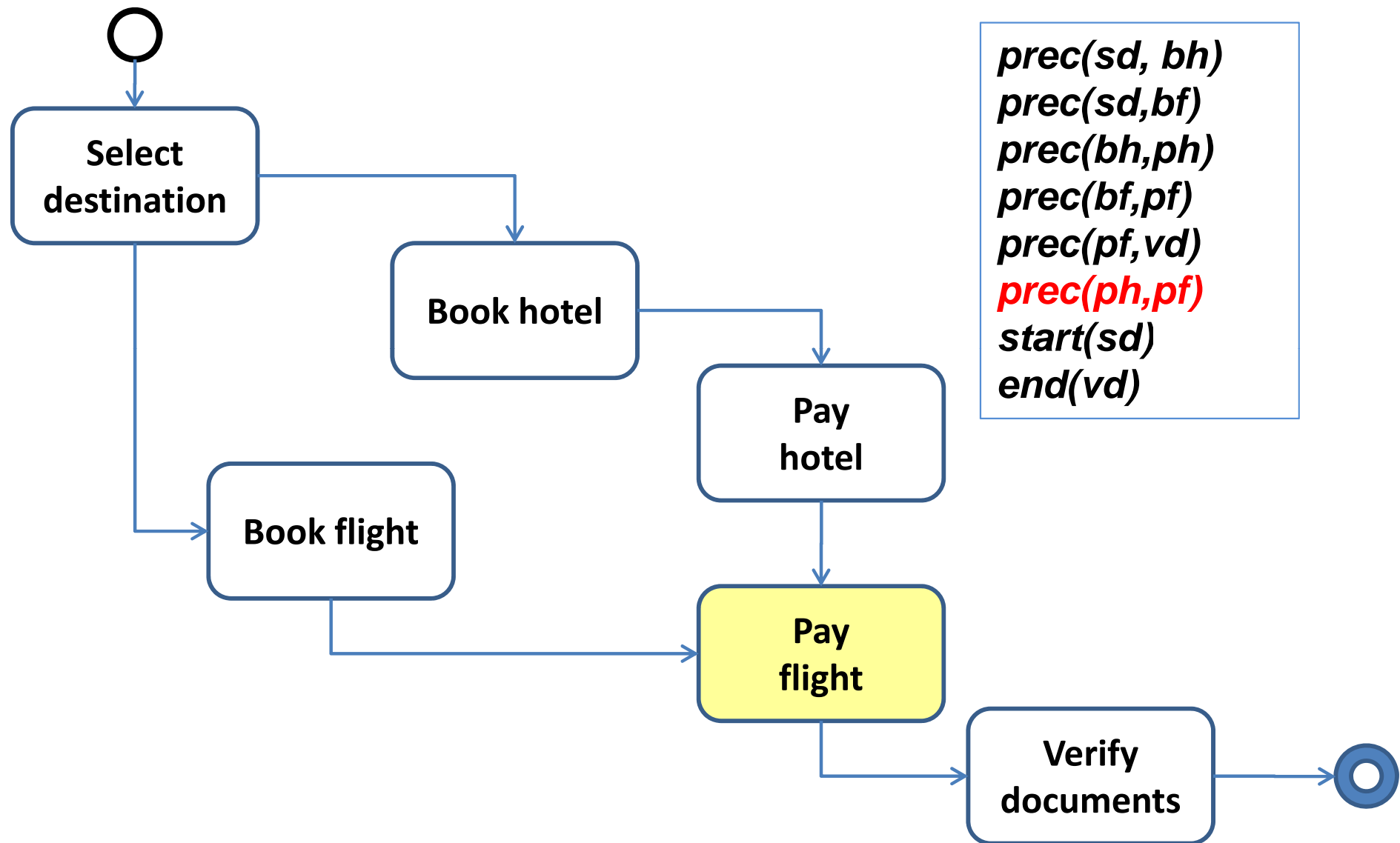


# A simple BP



***BR1: prec(ph, pf)!!!!***

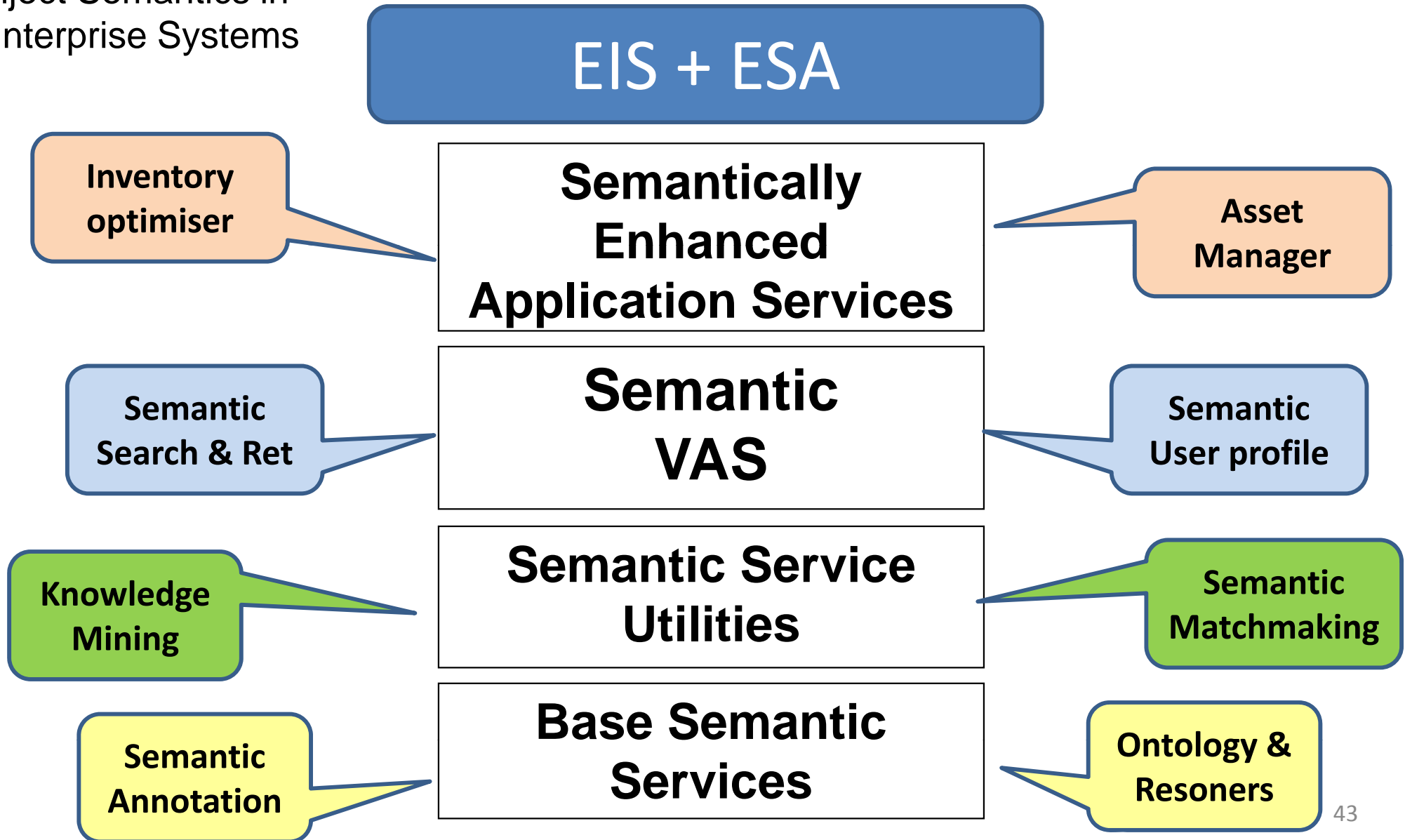
# A simple BP + BR



# Where is the Tech going

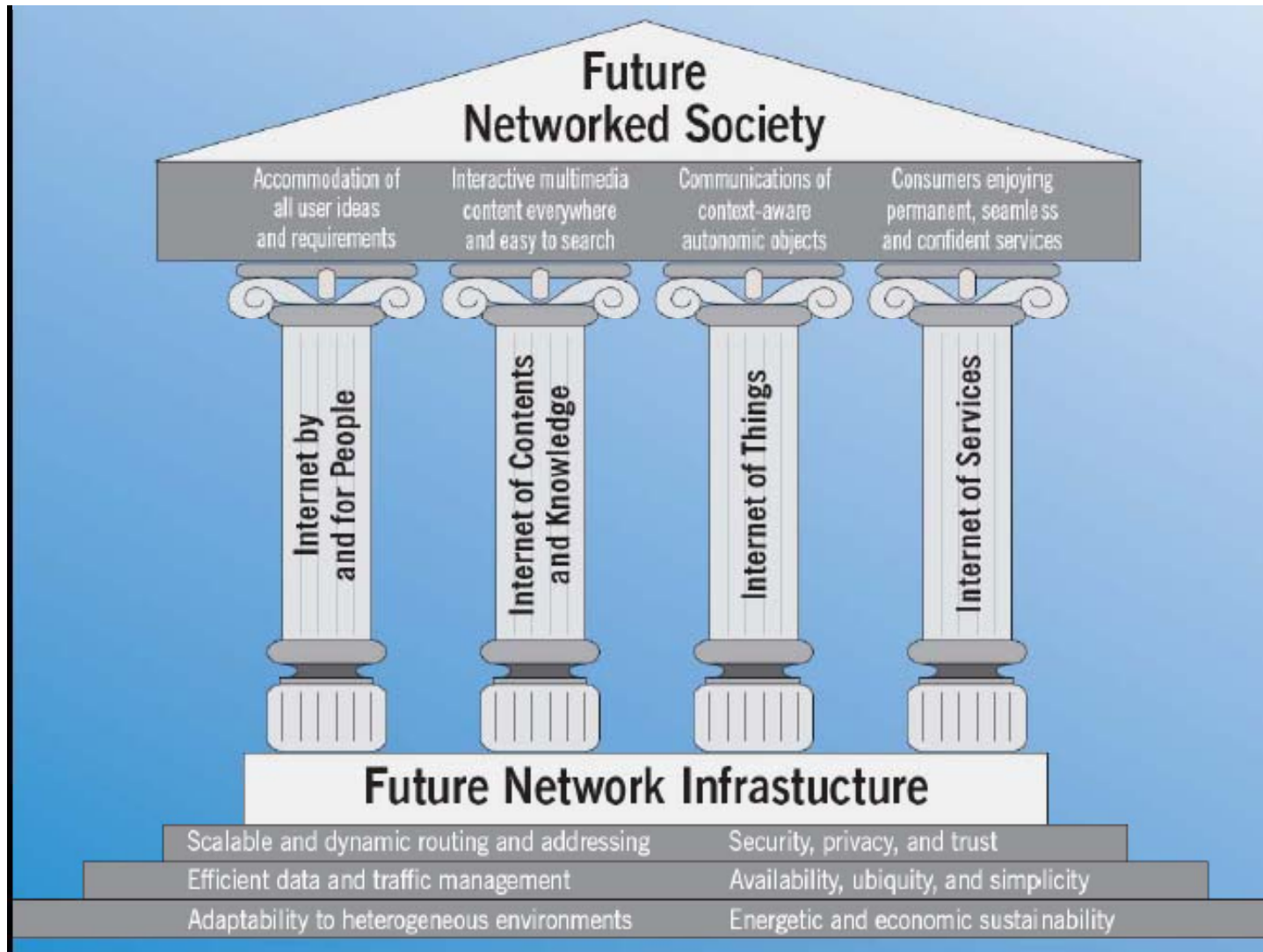
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Inject Semantics in  
Enterprise Systems



# Future Internet

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# Conclusion

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- We are going through an unprecedented socio-economic transformation
- Probably, the global scenario will never be as it used to be
- Globalization is really coming
- Enterprises need to deeply change
- Knowledge will surely be “the oil of the third millennium”
- But Knowledge without semantic technologies will be like crud oil without refineries.

# Conclusions

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- We refer to **Semantics** as the formal content of a body of (digital) knowledge
- **Formal Semantics** is needed to allow computers to have a comprehensive view of reality
- **Semantic Technologies** (ST) develop the enabling services towards semanticization of the world
- **Ontology Building** and **Semantic Annotation** are the prerequisite (both costly and time consuming)
- To proceed, we need a higher level of **automation** in the **Semanticization** Processes
- Why we may succeed today, where others failed in the past?  
*B'cause we restrict the scope, we reduce ambition.*

# The evident trend

Continuous development of:

- a rich collection of formal theories
- precise models for computers to meaningfully manage:
- increasingly large fraction of the business knowledge,
- covering the large majority of activities, behaviours, objects, and actors involved in business transactions.

# Essential Bibliography

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